| Audit Committee Meeting |   |
|-------------------------|---|
| Meeting Date            | 9 <sup>th</sup> March 2022  |
| Report Title            | Audit Committee Annual Risk Management Report (2021-<br>22)   |
| Cabinet Member          | Cllr Roger Truelove - Leader of the Council   |
| SMT Lead                | Lisa Fillery – Director of Resources  |
| Head of Service         | Andrew Townsend – Interim Head of Audit Partnership   |
| Lead Officer            | Alison Blake – Interim Deputy Head of Audit   |
| Key Decision            | No  |
| Classification          | Open  |
| Recommendations         | <ol> <li>That the Audit Committee considers and provides<br/>comments on the operation of the risk management<br/>framework.</li> </ol> |

## **1** Purpose of Report and Executive Summary

- 1.1 The purpose of this report is to provide information to members of the Audit Committee on the Council's risk management arrangements. As those charged with governance, the Committee must seek assurance over the effectiveness of the operation of the process.
- 1.2 The report attached in Appendix I provides an overview of the risk management process as operated throughout the year. To demonstrate this process in action information relating to the Council's risk profile is included in the report.

#### 2 Background

- 2.1 Since implementing the **risk management framework** in July 2015 we have been providing regular updates to Officers and Members on key risks, and the actions being taken to address and manage those risks. This includes all corporate risks and high level (red and black) risks.
- 2.2 We (Mid Kent Audit) have been working with the Council over the course of 2021/22 to update and maintain the comprehensive risk register. Including updating the corporate and operational risks and continued reporting and communication of key risk information. In addition, we have facilitated a review of the Council's Risk Management Framework which is outlined in Appendix I and will be bought to this committee for approval once the new Committee structure is finalised.

2.3 Throughout the year we have also continued to work with the Council to create a positive risk culture and ensure that the risk management process adds value.

#### 3 Proposals

- 3.1 Effective risk management is a key component of sound governance. This Committee, as those charged with governance, must gain assurance that the Council is operating an effective risk management process, and that risks are being managed.
- 3.2 We therefore propose that the Committee notes the arrangements in place and provides comments on the operation of the risk management process.

#### 4 Alternative Options

- 4.1 In order for any risk management process to be effective it is vital that risk information is reported, that risks are monitored and that action is taken to manage risks to an acceptable level. Reporting risks to Members is necessary to provide assurance that risks are being managed.
- 4.2 An alternative option would be to not report or monitor risks, but this would counter the effectiveness of the process, and would go against the terms of reference for this Committee.

## 5 Consultation Undertaken

- 5.1 The risk management framework was designed through consultation with SMT including Heads of Service.
- 5.2 All risk owners have been involved in the identification and assessment of the risks on the register.

#### 6 Implications

| Issue                                  | Implications   |
|--|--|
| Corporate Plan                         | Effective risk management is part of the Council's governance<br>framework. The purpose of the risk management process is to<br>ensure that key risks are identified and appropriately managed as<br>the Council pursues its Corporate objectives. |
| Financial,<br>Resource and<br>Property | Investment in developing risk management arrangements are being met from existing resources within the Mid Kent Audit partnership.   |

|  | No implications identified at this stage.     |
|--|---|
| Legal, Statutory and Procurement                   | None identified at this stage                 |
| Crime and<br>Disorder                              | None identified at this stage                 |
| Environment and<br>Climate/Ecological<br>Emergency | None identified at this stage                 |
| Health and<br>Wellbeing                            | None identified at this stage                 |
| Risk Management<br>and Health and<br>Safety        | This report is about risk management.         |
|  | No H&S implications identified at this stage. |
| Equality and Diversity                             | None identified at this stage                 |
| Privacy and Data<br>Protection                     | None identified at this stage                 |

# 7 Appendices

- 7.1 The following documents are to be published with this report and form part of the report:
  - Appendix I: Annual Risk Management Report (2021-22)

## 8 Background Papers

• Risk Management Framework